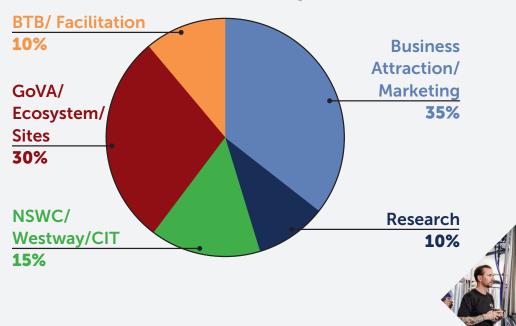
FRA Economic Development Efforts:



Contact:

1125 Jefferson Davis Highway, Suite 240 Fredericksburg, VA 22401 P.O. Box 119, Fredericksburg, VA 22404 540.361.7373

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Fredericksburg Regional Alliance at the University of Mary Washington Of the distribution
Output
Description

Investors:

ARCO Design & Build Atlantic Union Bank Bowman Consulting Branch Civil Burke & Herbert Bank Caroline County Carter Bank & Trust City of Fredericksburg Coldwell Banker Elite GEICO Collins Contracting Company, Inc. Germanna Community College Columbia Gas of Virginia

Community Bank of the Chesapeake Cornerstone RPO Cox Business Services Creative Dominion Energy Draper Aden Associates ECS Mid-Atlantic, LLC The Engineering Groupe, INC Fredericksburg Area Association of Realtors Froehling & Robertson

Hirschler Hourigan Construction King George County Luck Stone Mary Washington Healthcare Old Dominion Electric Cooperative **PBMares** Proxios Rappahannock Electric Cooperative Riphean Investments

Spangler Erkert & Associates Spotsylvania County Stafford County Stafford Printing Cushman, Wakefield and Thalhimer University of Mary Washington Virginia Credit Union Virginia Partners Bank Wack General Contractors Walton Group

Board of Directors:

- ◆ Mr. Llovd Harrison, Chair President & CEO, Virginia Partners Bank
- ◆ Mr. Charles Payne, Jr., Vice Chair Partner. Hirschler
- ◆ Dr. Troy Paino, **Treasurer** President, University of Mary Washington
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- ◆ Ms. Margaret Hardy, General Counsel Sands Anderson

Mr. Eric Fletcher Senior Vice President & Chief Strategy Officer, Mary Washington Healthcare

SIEHT

Robert B Payne

Sands Anderson

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- ◆ The Honorable Richard Granger Board of Supervisors, King George County
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- Mr. Jon Riley Land Use Development Director, Luck Stone Companies
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- Ms. Amy Wolfe Assistant Vice President of Underwriting, GEICO
- ◆ The Honorable Chris Yakabouski Board of Supervisors, Spotsylvania County

Staff

- Mr. Curry Roberts
- Mr. Todd Gillingham Vice President, Marketing and Operations
- Ms. Kellvn Sink Business Development Manager



Letter from the Chair

The Fredericksburg Regional Alliance at the University of Mary Washington (FRA) is a private-public partnership which was formed over 20 years ago to market the region. Since then, the organization has grown beyond what is typically considered the job of an economic development organization. The FRA provides service to its stakeholders through enhancing workforce opportunities and capacity building, improving economic development site inventory, building regional capacity and more. The FRA provides economic reports and subject matter experts to facilitate conversations in the region to encourage problem solving. With our broad base of investors and relationships with both the public and private sector, we have been able to provide opportunities for everyone to come together for the success of the region's economy. In short, we work to fulfill our vision statement:By 2035, the Greater Fredericksburg Region will be an economic ecosystem of robust higher education, logistics, technology, health care, and manufacturing employment centers creating 80,000 new jobs.

The Fredericksburg regional economy remains one of the best success stories in the Commonwealth of Virginia, even through the COVID-19 pandemic. Our continued success is due, in part, to the support received from the City of Fredericksburg and the counties of Caroline, King George, Spotsylvania, Stafford, and as importantly, from our investors in the regional business community. This collaborative investment in the Fredericksburg Regional Alliance ensures that we not only serve as the promoter of the region to the national and international business communities, but also as the facilitator for regional discussion, building relationships to promote growth opportunities.

In closing, I would like to thank our Board of Directors and our staff for continuing to be committed, adaptable, energetic, and engaged. We have a bright future ahead of us.

USA TO

Lloyd B. Harrison, III



Assists:		
Category	FY21	FY20
Assists	91	72
Actions	125	103
Outcomes	25	37

Assists: Provide a level of service to stakeholders aimed toward enhancing workforce, real estate inventory, transportation, collaboration or other activities that build regional capacity/ the value equation.

Actions: An event, activity, or process of doing something to achieve an outcome that results in regional economic development progress.

Metrics:				
Category	FY21	FY20		
Leads	53	34		
Total Projects	35	22		
Announcements	4	4		
Jobs	540	67		
Capital Investment	\$157M	\$5.2M		

